

Agenda Item 5

Lincolnshire Health and Wellbeing Board – 7 March 2017

Announcements from: Cllr Sue Woolley, Chairman of the Lincolnshire Health and Wellbeing Board

Sustainability and Transformation Plan

An update on the Sustainability and Transformation Plan (STP), provided by Sarah Furley, STP Programme Director, is presented in Appendix A for information.

Pharmaceutical Needs Assessment (PNA)

In January 2017, the Health Scrutiny Committee for Lincolnshire considered a report on the how the implementation of '*Community Pharmacy in 2016/17 and Beyond: The Final Package*' was impacting on local pharmacies. Steve Mosley (Chief Officer of the Lincolnshire Local Pharmaceutical Committee) was in attendance. The Committee heard that the full impact of the new funding arrangements will not be fully known until the summer months. It is, therefore, too soon to know how many community pharmacies may be lost in Lincolnshire.

The Board is required to publish a new PNA by March 2018 and a paper will be presented to the Board in June providing details of the review process, including the timescales for the 60 day statutory consultation period. However, due to the level of uncertainty, detailed work on the PNA will not begin until the summer.

Sarah Newton and Allan Kitt

It is with great sadness that we bid farewell to Sarah Newton and Allan Kitt. On behalf of the Board I would like to thank them for their service and contribution to the health and care community in Lincolnshire and we wish them both a happy retirement.

Dr Peter Holmes

Dr Peter Holmes has stepped down as the Chairman of the Lincolnshire East Clinical Commissioning Group Governing Body in order to focus on the management of the Stuart House Surgery in Boston. Dr Stephen Baird is acting as Interim Chairman of the Governing Body.

I would like to express my thanks to Dr Holmes for the support he has given to the Lincolnshire Health and Wellbeing Board.

New Year's Honours List

I would like to congratulate Dr Tony Hill, former Executive Director of Public Health and Community Wellbeing, and Chris Cook, Chairman of the Lincolnshire Safeguarding Children's Board, who received awards in the Queen's New Year's Honours List.

Dr Hill has been awarded a MBE for services to Public Health and Chris Cook has received an OBE for services to children.

STP Update for Health and Wellbeing Board

Lincolnshire's new five year health and care plan, the Sustainability and Transformation Plan (STP), was published on 6th December 2016. Its vision for more joined up care, delivering closer to home and more preventative support to keep people out of hospital has been broadly welcomed across the county though concerns have been raised by some about accessing care if certain services end up being centralised onto one site.

It is a live document that will continue to evolve through the implementation of the two year operational plans. The contracts signed on 23rd December 2016 between commissioners and providers cover the ongoing delivery of core healthcare services. The contracts and the operational plans do not contain any changes which require full public consultation. Any major change will only be made after full public consultation and, once undertaken, if this leads to a change in the way that hospital services will be provided, then commissioners would go through the normal process of contract variation to update the contract to reflect the new service provision.

Whilst formal public consultation on the options for service changes will not start until after the LCC elections in May 2017, communication and engagement activities with all stakeholders have started in earnest. Over 100 engagement sessions are underway talking to groups, communities and key stakeholders across the county to get their thoughts, views and input into the STP. There have been nine briefing sessions with strategic stakeholders, such as elected members and the STP stakeholder board, plus over 20 engagement events to brief staff about the plan and what it means for them.

Further progress has also been made on the proposals for changes to major services, including stroke, maternity and paediatrics, learning disability, urgent and emergency care and some elements of planned care. An event on 25th January with 135 senior clinicians, leaders and stakeholders looked at a range of options for these services and assessed each option against a set of agreed criteria: quality, access, affordability and deliverability. This is part of the process which will enable a final agreed set of options to be put to the public for consultation in the summer after it has been reviewed by the clinical senate and approved by NHS England. No decisions will be made until after public consultation.

Many elements of Lincolnshire's STP are already in progress: the clinical assessment service is already operational and providing a vital service to ensure those with urgent and emergency care needs get to the right service first time. The Care Portal, too, is about to go live, enabling professionals to access appropriate patient information with consent and to make more informed decisions about their care. A key focus for the next year will also be the full implementation of integrated neighbourhood care teams which will deliver better quality of life and enhanced health and wellbeing for patients, reducing crisis and unplanned admissions and enhancing patients' experience of care through more co-ordinated and personalised support.

Our Arms Length Bodies' assessment of the STP is that it is a realistic plan which both addresses the long standing quality challenges around our services, in

particular our need to re-balance our system, as well as tackling the long standing challenges of sub-scale delivery in a number of specialties, plus provides a framework, within the assumptions outlined in the plan, to enable financial balance by 2021. However, it is also recognised that it is a high risk plan and there are a number of key areas to be addressed:

- ❖ Deliverability - the change management capacity needs mobilising. Change is at an unprecedented scale for Lincolnshire and with the right kind of support probability of success will be significantly improved.
- ❖ Capital – a significant number of feasibility studies have been undertaken and securing capital is a very real enabler to improving the chances of the Lincolnshire system in delivering its new care model and resolving the long standing quality issues faced.
- ❖ Multi-Specialty Community Providers – these new models of care, underpinned by the ongoing development of the neighbourhood teams and work taking place to deliver the GP Forward View, are fundamental to being able to deliver our vision. This work will include how strategic commissioning will evolve.
- ❖ Governance – The STP approach is not addressed in law. The mixed executive and non-executive groups that have assumed a leading role in the STP are not in themselves legal entities. Work has commenced to set out in writing how organisations within the STP are going to work together and this will probably take the form of a memorandum of understanding (MoU).
- ❖ Risk and benefits sharing mechanism – there has been much debate about agreeing a single system control total in Lincolnshire for the NHS budget. Risk sharing will need to be explicit in our agreed governance process to make sure money flows to where it can deliver the best results.

We now have a single system wide plan for the county with a vision for a new model of care that will deliver improved health and wellbeing and consistent quality by 2021, as well as bringing us back into balance. There is strong commitment from all NHS partners to work together in partnership to deliver this plan. We have the opportunity to transform patient care and deliver a safe, sustainable and good quality health and care service which is fit for the future. We are only at the start of a five year process and will continue to listen to, engage with and involve both staff and public as we work together to deliver this plan.

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